



Leveraging Integrated Quality Function Deployment (QFD) and Theory of Solving Problems Inventively, Eco-Efficiency (TRIZEE) Methodologies for Sustainable Innovation in Chair Design through Wood Waste to Enhance Eco-Efficiency

Titania CANDRA WULAN¹ · Diana PUSPITA SARI^{1,†} · Sri HARTINI¹ · Faradhina AZZAHRA¹

ABSTRACT

The wooden furniture industry generates up to 48% of the waste, revealing an imbalance between raw material consumption and sustainable resource availability. Addressing this challenge requires alternative approaches such as repurposing wood waste into marketable products. This study explored waste utilization in the wood furniture sector, leading to the development of an alternative chair design made from reclaimed wood. This study employs quality function deployment (QFD) and the theory of solving problems inventively, eco-efficiency (TRIZEE) methodologies. To determine design preferences, the QFD method incorporates the results of a customer survey conducted across 138 restaurants in Semarang City, Indonesia. The collected design requirements were processed using TRIZEE Design Tools, resulting in chair designs that prioritized eco-efficiency. In this study, we successfully developed a dual-function chair that can be stored or converted into a waiting chair. Designed to be safe, comfortable, aesthetically appealing, and environmentally friendly, the chair optimizes material usage and reduces waste. By integrating sustainable design principles, this innovation contributes to forest conservation and promotes ecoconscious practices in furniture manufacturing.

Keywords: wood waste, eco-efficiency, furniture industry, quality function deployment (QFD), theory of solving problems inventively, eco-efficiency (TRIZEE)

1. INTRODUCTION

Industries boost economic progress but contribute to waste generation and environmental degradation (Suprptini, 2002). Sustainability challenges necessitate the adoption of eco-friendly manufacturing practices (Sugandini, 2020). The furniture industry in Indonesia

grew, with an 8.04% increase in exports. Among furniture made from various materials, the wooden furniture sector has shown the fastest growth, with a growth rate of 2.87% (Kementrian Perindustrian Republik Indonesia, 2021). While furniture production in Jepara increased from 2013 to 2016, it declined in 2018 because of a shortage of raw materials that met market specifications

Date Received February 22, 2025; Date Revised March 19, 2025; Date Accepted April 10, 2025; Published May 25, 2025

¹ Departments of Industrial Engineering, Diponegoro University, Semarang 50275, Indonesia

[†] Corresponding author: Diana PUSPITA SARI (e-mail: dianapuspitasari@lecturer.undip.ac.id, <https://orcid.org/0000-0003-1989-8925>)

© Copyright 2025 The Korean Society of Wood Science & Technology. This is an Open-Access article distributed under the terms of the Creative Commons Attribution Non-Commercial License (<http://creativecommons.org/licenses/by-nc/4.0/>) which permits unrestricted non-commercial use, distribution, and reproduction in any medium, provided the original work is properly cited.

(Kementrian Perindustrian Republik Indonesia, 2020). Conversely, industrial growth increases waste production. The wooden furniture industry in Jepara generates 57.85% of the waste (Sudiryanto and Suharto, 2020), often burned, causing pollution (Owoyemi *et al.*, 2016). Daian and Ozarska (2009) suggested that understanding wood waste utilization benefits both production and financing. This implies that issues in the furniture industry, such as raw-material shortages, can be addressed by utilizing wood waste as a marketable product, which positively impacts the environment.

Furniture companies in Jepara produce a variety of wooden furniture such as chairs, tables, and cabinets. Jepara was chosen as the site for the case study because of its thriving furniture industry, stable export market, and high wood waste production, making it an ideal location for research on sustainable waste utilization (Setiawan *et al.*, 2023). Wood waste is generated during production and accounts for 48% of the original material. This waste includes sawdust and shavings, bark, and small and large pieces of wood. According to the company, solid wood waste should be utilized to create high-value products, such as chairs and tables. The main products in the wooden furniture industry are tables and chairs, driven by high demand from restaurant customers and large scale production. According to the Head of Production, dining chairs can be designed using large pieces of wood waste. Unlike cabinets, wardrobes, shelves, and chairs, they require fewer large components. However, chairs will not be made entirely from waste wood but will include some components made from it. The Head of Production also emphasized the importance of designing chairs suitable for various spaces, including dining rooms, workspaces, and lounges. Therefore, it is necessary to identify the potential of each type of waste for the development of dining-chair products.

Several methods are used in product design, including value engineering, which emphasizes cost control without sacrificing quality (Hendrawan and Hartomo, 2019),

quality function deployment (QFD) which ensures transparency from customer needs to design plans (Akao, 2014), theory of solving problems inventively (TRIZ) which offers creative solutions by focusing on resolving contradictions (Ekmekci and Nebati, 2019), and TRIZ eco-efficiency (TRIZEE) which adds an eco-efficiency aspect to the TRIZ concept (Sheng and Kok-Soo, 2010). The integration of QFD and TRIZ has been widely used in product design, particularly in furniture designs, such as those previously researched by Kuang *et al.* (2013), Sari *et al.* (2024a), and Xu and Xia (2023). However, integration with an eco-efficiency-based approach has not yet been implemented. Therefore, this study aims to develop a product design derived from wood waste by integrating QFD to translate customer needs and TRIZEE to resolve contradictions based on eco-efficiency.

Based on previous research, it has been noted that Li *et al.* (2023) explored furniture product design using waste, but the method applied did not provide a strong correlation with the waste itself. Sari *et al.* (2024b) successfully integrated QFD and TRIZ for wood-based products, that is, modular-based multifunctional gallon pumps made from wood waste. Although the integration of QFD and TRIZ has been widely applied, integration using an eco-efficiency-based approach is yet to be explored. TRIZEE is an extension of the TRIZ approach that combines TRIZ concepts with eco-efficiency principles, as popularized by Sheng and Kok-Soo (2010). Using TRIZEE, designs can be made more environmentally friendly through material usage optimization, waste reduction, and increased material recycling (Sari *et al.*, 2024a). Therefore, integrating QFD with TRIZEE represents a new potential.

2. MATERIALS and METHODS

2.1. Research flow

Fig. 1 illustrates the research flow for utilizing wood

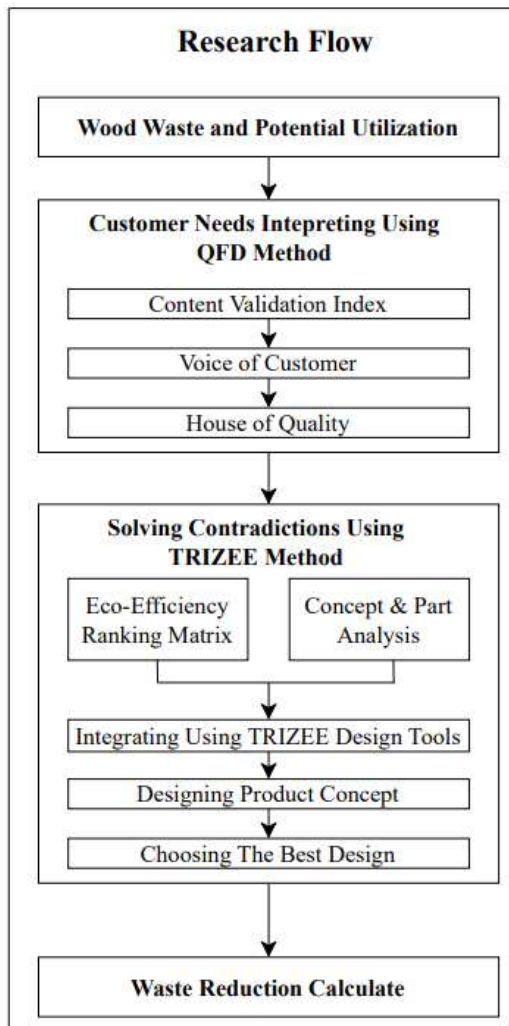


Fig. 1. Research flow. QFD: quality function deployment, TRIZEE: theory of solving problems inventively, eco-efficiency.

waste in furniture production. This step integrates the QFD and TRIZEE methods and uses the furniture industry in Indonesia as a case study.

This study begins by identifying the potential uses of various wood waste types, followed by a customer needs survey and technical response assessment. Customer needs and technical responses are analyzed using the

house of quality (HoQ) matrix to derive product characteristics. An eco-efficiency ranking matrix as well as part and concept analysis are then conducted. These elements are integrated using TRIZEE Design Tools to develop eco-efficient design alternatives, which are finalized through design visualization and waste reduction calculations.

2.2. Integration of quality function deployment and theory of solving problems inventively, eco-efficiency

QFD ensures transparency in product development, by identifying customer needs and linking them to design specifications, using a HoQ matrix (Akao, 2014; Azhari *et al.*, 2015). In this study, QFD was applied to capture customer needs, which were addressed using TRIZEE. TRIZEE combines eco-efficiency and TRIZ principles to solve design contradictions using the OFFERS tool, 40 TRIZ principles, and eco-efficiency evaluation via the Eco-Efficiency Ratio and Factor X (Sheng and Kok-Soo, 2010). This research extends the prior work of Sari *et al.* (2024b) on QFD and TRIZ integration, the concept of which is developed in Fig. 2.

2.3. Quality function deployment steps

2.3.1. Identify quality function deployment variables and indicators

Before conducting the QFD, it is necessary to identify the variables and indicators to distribute the voice of customer (VoC) questionnaire. Variables and indicators are selected based on the literature review and their relevance to the research topic. QFD identified variables and indicators from the literature (Table 1).

2.3.2. Content validity index

After obtaining relevant variables and indicators from the literature review, experts conducted a content validity

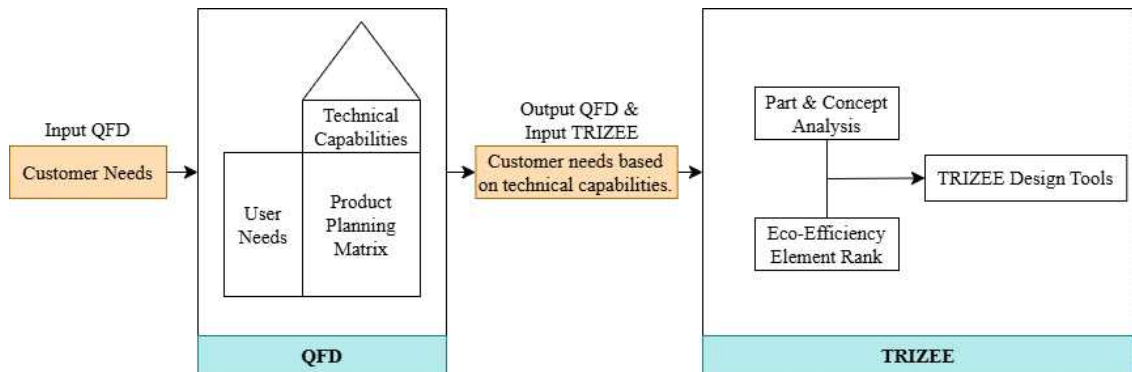


Fig. 2. QFD-TRIZEE integration. QFD: quality function deployment, TRIZEE: theory of solving problems inventively, eco-efficiency.

index (CVI) assessment. CVI is commonly used in the development of VoC questionnaires to verify that the questions accurately reflect the aspects being measured, namely customer needs, desires, and perceptions (Puspitasari and Febrinita, 2021).

The researcher validated the variables with two product design experts using the CVI with a minimum score of 0.80 (Yusoff, 2019). The scale used was an ordinal scale of “0” for the variable and indicators not relevant to wooden furniture production and “1” for the variable and indicators relevant to wooden furniture production.

2.3.3. Validation questionnaire

Based on the validated variables and indicators, a questionnaire was developed and distributed to restaurant managers in Semarang. The questionnaire results were then validated using validity and reliability tests with the SPSS software. An instrument was considered valid if the calculated *r*-value was greater than the critical *r*-value; otherwise, it was deemed invalid (Suseno and Huvat, 2019). Reliability testing followed the scale shown in Table 2 (Sugiyono, 2017).

2.3.4. House of quality matrix

Once valid questionnaire results were obtained, the

indicators were interpreted in alignment with the relevant product concepts. Subsequently, an importance rating (IR) was used to determine the variables to be prioritized in the study. Each respondent was assigned a weight of four for very important and one for very unimportant (Sheng and Kok-Soo, 2010). These data were then used as input to create an HoQ matrix, which explains the relationship between each element of technical response and customer needs. The use of the HoQ matrix guides the design of product characteristics based on technical requirements.

2.4. Theory of solving problems inventively, eco-efficiency steps

The *teknologiya resheniya izobretatelskikh za-datch* eco-efficiency (TRIZEE) is a design methodology that integrates eco-efficiency principles with the 40 principles of TRIZ (Sari *et al.*, 2024a). The first step was to identify the eco-efficiency elements relevant to the wooden furniture industry. Eco-efficiency principles ensure sustainable product or process design, focusing on resource efficiency and environmental impact reduction. The Eco-Efficiency Element was obtained from a previous study, as shown in Table 3 (Ichimura *et al.*, 2009; Sheng and Kok-Soo, 2010; WBCSD, 2006).

Table 1. Variable and indicator VoC

Variable	Indicator	Code	Source
Appearance (Q1)	Realistic fibers, color, and texture & high quality	Q11	Chen and Wenwen (2023); Li <i>et al.</i> (2023)
	Simple style & minimal decoration	Q12	
Durability (Q2)	Resistant to stains, wet dirt, and mold	Q21	Chen and Wenwen (2023); Prima <i>et al.</i> (2020)
	Scratch-resistant and non-pigmenting	Q22	
Safety (Q3)	Harmless to the human body	Q31	Chen and Wenwen (2023)
	Odorless	Q32	
	Fire and high-temperature resistant	Q33	
	Rounded corners without sharp edges	Q34	
Structure (Q4)	Strong structural safety	Q41	Li <i>et al.</i> (2023)
	Good stability (legs, seat)	Q42	
Functional (Q5)	Recreational and entertainment function	Q51	Prima <i>et al.</i> (2020)
	Intellectualization	Q52	
	Adjustable	Q53	
	Multifunctional product	Q54	
	Includes a backrest	Q55	
Emotional (Q6)	Enhances space efficiency	Q61	Lyu <i>et al.</i> (2022)
	Soft and comfortable colors	Q62	
	Matches the function	Q63	
Technology (Q7)	Material innovation (utilization of wood scraps)	Q71	Lyu <i>et al.</i> (2022)
	Clear and ergonomic structure	Q72	
	Easily disassembled, repaired, and replaced	Q73	
Performance (Q8)	Not rough	Q81	Prima <i>et al.</i> (2020)
	Easy to move	Q82	
Enviroment (Q9)	Environmentally friendly (incorporating waste materials)	Q91	Li <i>et al.</i> (2023)
	Sustainability	Q92	

VoC: voice of customer.

An eco-efficiency element ranking matrix was created by assigning weights to the seven selected elements based on the designers' needs, prioritizing those with the highest scores. Expert interviews were then conducted to analyze concepts and parts for development according to

customer needs and technical responses.

The 40 principles of TRIZ serve as problem-solving tools for generating solutions in product design (The Works of Genrich Altshuller, 2023). These principles are listed in Table 4.

Table 2. Reliability test indicator

Cronbach's alpha	Decision
0.00–0.20	Low reliability
0.201–0.40	Reliable
0.401–0.60	Moderately reliable
0.601–0.80	Reliable
0.801–1.00	Very reliable

TRIZEE tools integrated design elements with eco-efficiency until final specifications were met while incorporating technical responses and TRIZ Principles (Sheng and Kok-Soo, 2010). The design specifications are then created in 3D using AutoCAD. Subsequently, this design is transformed into a product prototype using wood waste, particularly large-dimension wood scraps.

2.5. Research data

Two types of data were used as inputs in this study: the potential utilization of waste in the industry, and customer needs related to restaurant chairs. The sources and data collection techniques are as follows.

2.5.1. Waste availability data

The waste availability data were the primary data obtained through observations and calculations by the company. The waste availability classification was also performed in this step. The purpose of these data is to ensure that there is a sufficient amount of waste with potential for utilization.

2.5.2. Customer requirement data

Customer requirement data were obtained through customer questionnaire distribution, focusing on the needs and specifications of a comfortable dining chair for users. The questionnaire was designed based on the relevant variables and indicators related to furniture product design, particularly chairs. Potential respondents included the following:

- Decision makers or restaurant managers in Semarang.
- Stakeholders or experts in wood furniture production (optional, as supporting respondents).

The target market includes restaurants in Semarang City, Indonesia. Semarang City has the highest number of restaurants in Central Java (Badan Pusat Statistik,

Table 3. Eco-efficiency element

No.	Element	Description
1	Reduce material	Involves the reduction of material usage from goods, aiming to achieve greater production output with fewer natural resources.
2	Reduce energy intensity	Involves the reduction of energy intensity in the production of goods and services, aiming to minimize energy consumption.
3	Reduce toxic emissions	Minimizes the spread of toxic materials and pollutants, thereby reducing the environmental impact of production and consumption.
4	Increase recycling	Involves enhancing the recycling of goods, promoting the reuse of materials, and reducing waste generation.
5	Increase product durability	Enhances product durability by extending lifespan and reducing the frequency of product replacements.
6	Extend function & lifespan	Extends the function and lifespan of products to reduce resource consumption and waste generation.
7	Integrate life cycle principles	Involves consideration of the product lifecycle from raw materials to disposal, aiming to minimize environmental impact at every stage.

Table 4. TRIZ principles

No.	Principle	No.	Principle
1	Segmentation	21	Skipping
2	Taking out	22	Blessing in disguise
3	Local quality	23	Feedback
4	Asymmetry	24	Intermediary
5	Merging	25	Self service
6	Universality	26	Copying
7	Nesting	27	Cheap short living object
8	Counterweight	28	Mechanic substitution
9	Preliminary anti-action	29	Pneumatic and hydraulic
10	Preliminary action	30	Flexible shell and thin film
11	Cushion in advance	31	Porous material
12	Equipotentiality	32	Color change
13	Inversion	33	Homogeneity
14	Spheroidality-curvedness	34	Discarding and recovering
15	Dynamicity	35	Parameter change
16	Partial or excessive action	36	Phase transition
17	Transition into a new dimension	37	Thermal expansion
18	Mechanical vibration	38	Strong oxidants
19	Periodic action	39	Inert atmosphere
20	Continuity of useful action	40	Composite material

TRIZ: theory of solving problems inventively.

2024). A simple random sampling method was chosen based on the assumption that restaurant characteristics in Semarang were not distinguished, ensuring that all restaurants had an equal chance of being selected (Levy and Lemeshow, 2008). The sample size was calculated using the Slovin formula with a 5% margin of error (e) (Dodi Sukma *et al.*, 2021) and N is the population number, as shown in Equation (1).

$$n = \frac{N}{1 + (N \times e^2)} \quad (1)$$

2.5.3. Technical response data

The technical responses act as a guidelines for actions to be taken for each indicator (Suratman, 2013). Technical response data were obtained through in-depth interviews with the production head to assess the ability of the company to meet customer demands.

2.5.4. Eco-efficiency element weighting

The eco-efficiency element matrix was used to determine the priority ranking of eco-efficiency elements in the TRIZEE design process. The highest-ranked ele-

ments are prioritized in design considerations to enhance sustainability and minimize environmental impact (Sari *et al.*, 2024b). The eco-efficiency element weighting data were primary data collected through interviews and matrix forms completed by environmental experts.

3. RESULTS and DISCUSSION

3.1. Wood waste utilization potential

Waste teak, which is often discarded and only used as firewood, is a promising raw material for producing activated carbon. These findings suggest that even the less-utilized parts of teak trees retain strong carbon structural potential and are valuable for industrial applications (Sutapa *et al.*, 2024).

The availability of wood waste was identified through interviews with the head of production in the wooden furniture industry in Jepara. This identification aims to ensure that the wood waste to be repurposed is available in sufficient quantities. The availability of wood waste in the case study is listed in Table 5.

Bark, which is abundant but brittle, is underutilized. This aligns with previous studies emphasizing the importance of material selection for furniture to ensure

durability (Wiśniewska-Sałek, 2021). Currently, these waste materials are repurposed as fuel for ovens. At the same time, large wood scraps are deemed suitable for furniture components due to their structural strength (Kusumaningrum *et al.*, 2022). In contrast, small wood scraps and sawdust are not processed in-house, as they are sold to other parties (Sembiring, 2024). This implies that large amounts of wood scrap can be optimized for high-demand dining chairs. These chairs are designed to adapt to various spaces and have significant potential. Therefore, there is a substantial opportunity to utilize wood waste to produce dining chair units for sustainability (Chaturvedi *et al.*, 2024).

Dining chairs have great potential to be designed using large-dimensional wood waste as they require less material than wardrobes, cabinets, or shelves. However, these chairs are not made entirely from waste materials but are instead complemented with components from wood waste. This aligns with the study performed by Li *et al.* (2023), who used chairs as objects for sustainable design studies, and Lyu *et al.* (2022), who emphasized that the furniture industry must be more sustainability-conscious, especially in chair production, because of its high demand.

Table 5. Wood waste availability

No	Type of waste	Dimensions (cm)	Quantity (kg)	Percentage (%)	Follow-up action
1	Sawdust & shavings	Length \leq 1; Width \leq 1; Heigh \leq 1	20	0.42	Sold at Rp 3,500 per sack. Will be used by collectors as briquettes.
2	Bark	According size of the tree	2,700	56.90	Used as oven fuel for wood drying.
3	Small wood scraps	Length \leq 50; Width \leq 6; Heigh \leq 3	675	14.23	Used as oven fuel for wood drying and or sold at Rp 4,000 per sack. Will be used by collectors for handicrafts.
4	Large wood scraps	Length = 50-70; Width = 6-8; Heigh = 3-8	1,350	28.45	Stored and piled up in the production area.

3.2. Quality function deployment results

The i-CVI assigned by the experts, the head of the production department, and the drafting department resulted in a value of 0.783. However, the acceptable threshold for the CVI was 0.800 (Yusoff, 2019). Therefore, the indicator content in this study was considered unacceptable, as the CVI value of 0.783 did not meet this standard. Consequently, a review is needed for the items that are irrelevant to the study (Gilbert and Prion, 2016).

Of the 25 indicators, 3 that were rated as unimportant by both experts were eliminated. These indicators are fire and high-temperature resistance (Q33), intellectuality (Q52), and multifunctionality (Q54). Expert R1 explained that dining chairs, typically made of flammable wood, differ from artistic chairs in which intellectuality is more fitting for decor. Expert R2 highlighted that dining chairs intended for short-term use contrasted with family or guest chairs used for extended periods. As a result, the questionnaire was revised, reducing the indicators from 25 to 22 based on expert validation. After recalculating the i-CVI, a score of 0.900 was obtained, indicating that 22 valid indicators were used to develop the VoC questionnaire.

The sample size for respondent VoC is 138.13, calculated as follows Equation (2).

$$n = \frac{211}{1 + (211 \times (5\%)^2)} = 138.13 \quad (2)$$

This resulted in 138 respondents completing the VoC questionnaire out of 211 restaurants in Semarang. We recruited 138 respondents from restaurants and coffee shops located in Semarang. After collecting all responses from the respondents, the data were validated. Table 6 presents the results of the validation tests.

The r-table value obtained from a sample of 138 is 0.1672. Based on the data validation test using SPSS as

Table 6. Validation test

Code	Pearson correlation (r calculated)	Sig. (2-tailed)
Q11	0.373	0
Q12	0.338	0
Q21	0.626	0
Q22	0.694	0
Q31	0.444	0
Q32	0.625	0
Q34	0.452	0
Q41	0.489	0
Q42	0.498	0
Q51	0.313	0
Q53	0.446	0
Q55	0.404	0
Q61	0.527	0
Q62	0.631	0
Q63	0.565	0
Q71	0.618	0
Q72	0.615	0
Q73	0.609	0
Q81	0.330	0
Q82	0.531	0
Q91	0.373	0
Q92	0.338	0

shown in Table 6, all indicators have an r-calculated value exceeding 0.1672, confirming that the VoC response data is valid because r-calculated < r-table (Suseno and Huvat, 2019).

The Cronbach's alpha value, which indicates reliability, was calculated to be 0.858 for 22 items. Therefore, 0.801–1.000 is considered highly reliable as stated by Sugiyono (2017). The queried indicators served as references for interpreting each variable. This interpre-

tation is summarized in Table 7.

Restaurant managers prefer neatly stored chairs for events. This aligns with the emotional variables of enhancing space efficiency and functionality (Gajwani and Rana, 2024). All respondent assignments were then weighted according to their level of importance, resulting in the IR presented in Table 8.

In this study, the researcher prioritized three variables with high IR. Safety is a top priority as it builds users'

Table 7. Interpretation of customer needs

Variable	Indicator	Interpretation
Q1	Q11	Elegant chair with natural wood grain and minimal decorative elements.
	Q12	
Q2	Q21	Long-lasting durability of the chair when used continuously.
	Q22	
Q3	Q31	Safety of the chair when used by consumers, with strong assembly.
	Q32	
	Q34	
Q4	Q41	Structural strength of the chair using solid materials.
	Q42	
Q5	Q51	Chair design includes a touch of recreation and comfort, with a backrest.
	Q53	
	Q55	
Q6	Q61	Consumer satisfaction with the design that does not make the room feel cramped and is functional.
	Q62	
	Q63	
Q7	Q71	Chair dimensions are ergonomic for the Indonesian body, using waste wood scraps.
	Q72	
	Q73	
Q8	Q81	Chair is not rough and light.
	Q82	
Q9	Q91	The chair contributes to environmental preservation by using waste materials.
	Q92	

Table 8. Importance rating (IR)

Variable	IR	Rank
Q1	3.301	3
Q2	3.300	4
Q3	3.386	1
Q4	3.254	6
Q5	3.072	9
Q6	3.348	2
Q7	3.186	8
Q8	3.289	5
Q9	3.247	7

trust in a product (Grabiec *et al.*, 2022). Emotional aspects are the second priority, as they relate to interviews with several restaurant managers who desire the efficient use of space for chair storage. This result is in line with previous studies that examined space utilization in restaurant furniture design, including the efficiency of chair storage (Jahan *et al.*, 2024). Appearance is the third priority because the form and aesthetics of the space trigger restaurant customers to stay longer. This aligns with research explaining how natural materials contribute to visual appeal and functionality in furniture design (Grabiec *et al.*, 2022). It should be noted that even though only three variables were prioritized, the design process did not completely disregard the other variables and indicators. Moreover, the results of this IR calculation served as the basis for weighting in the HoQ matrix.

Technical responses translate customer needs into technical specifications for product development by utilizing the capabilities of the furniture industry. The eight technical responses are presented in Table 9.

Several statements from the Head of Production align with previous research findings. Seftianingsih (2018) also stated that the use of teak and mahogany wood as primary materials in furniture manufacturing has proven

Table 9. Technical response

No.	Technical response	Description
1	Wood material	Use of natural wood like teak and mahogany, which contains oils that protect against insects and fungi
2	Painting and coating	Application of sustainable, heat-reflective Ako Nobel paint.
3	Design	Development of straightforward designs that meet customer needs
4	Joint construction	Use of tenon and mortise techniques with epoxy glue for strong connections
5	Ergonomic dimensions	Adjusted to average Indonesian body sizes, with seat widths of 40–60 cm, depths of 30–40 cm, and heights of 40–50 cm
6	Equipment and machinery	Use of precise machines and tools for smooth cuts
7	Surface smoothing	Smoothing surfaces, especially where contact with the body occurs
8	Innovation	Implementing innovations across all technical processes, including design, materials, and tools

effective. Teak wood is known for its high strength, while mahogany has a straight grain and smooth texture, making it a popular choice in the furniture industry. Additionally, ergonomic design plays a crucial role in dining chair manufacturing. Irwansyah (2019) found that dining chairs and tables that do not meet anthropometric and ergonomic standards can cause discomfort for users. Therefore, adjusting chair dimensions to match the average body size of the population is essential.

The HoQ matrix connects customer requirements to technical responses. The results demonstrate variations in the strength of the relationships between the variables and technical responses. The HoQ matrix scores are shown in Fig. 3.

Fig. 3 shows the relationships between the variables and technical responses, ranging from strong to nonexistent. For example, the appearance variable is strongly related to the technical response of natural wood materials owing to the elegance of its distinctive grains (Homeprep, 2023; Sakinah and Fauzi, 2019). In contrast, the emotional variable has a moderate relationship with ergonomic dimensions, as some consumers prioritize comfort, while others focus on functionality (Kurniawan, 2022). The most critical technical response based on

customer needs is the natural wood material, which supports attractive features that capture consumer interest, followed by construction techniques that are essential for durability and safety. Finally, an appropriate design affects seven customer needs, including emotional and appearance factors, aligning with customer priorities regarding safety, emotional aspects, and appearance.

Although teak and mahogany were selected in this study because of their widespread availability in the Jepara region and favorable properties, such as durability, texture, and visual appeal, it is acknowledged that different wood species could yield different outcomes in terms of design satisfaction and appearance. Teak wood (*Tectona grandis* L.f.) is well-recognized for its strength, durability, and stability, making it a promising material for high-quality furniture suitable for structural applications (Nugroho *et al.*, 2024; Savero *et al.*, 2020). These findings reaffirm the reputation of teak as a structurally sound and reliable material for furniture design.

3.3. Theory of solving problems inventively, eco-efficiency results

Evaluations were conducted by an expert academic

House of Quality			Technical Specifications (How)							
			Natural Wood Material	Sustainable Painting & Coating	Efficiency Design	Joint Construction	Ergonomic Dimensions	Equipment and Machinery	Surface Smoothing	Innovation
No	Customer Requirements (What)	Importance								
1	Appearance	7	63	21	63		7		7	
2	Durability	6	6	18		54				18
3	Safety	9		9	9	27	27		27	
4	Structure	4	4		4	36		12		
5	Functional	1			1		9		3	1
6	Emotional	8	24	8	24		24			8
7	Technology	2	6	2	6		6	18		
8	Performance	5	45		45		5		5	5
9	Environment	3	27	9						
Importance			175	67	152	117	78	30	42	32

Fig. 3. House of quality.

lecturer in environmental studies at Diponegoro University. A score of '1' was assigned if a particular element was deemed more important than the element being compared; otherwise, '0' meant the opposite. Fig. 4 shows the eco-efficiency ranking matrix.

Recycling wood waste is prioritized because it reduces the pollution risks associated with incineration. Additionally, the material reduction element is part of the recycling improvement element, meaning that recycling minimizes potential risks from other elements, such as the spread of toxic substances and material reduction. This is similar to studies that review the environmental benefits of recycling wood waste and compare it with other waste management methods, including incineration (Maier, 2023). Although recycling is highly prioritized, other factors must also be involved in the design process.

This study applied the TRIZEE design tools by considering processed data from customer needs, technical responses, eco-efficiency elements, and concept and part analysis. Table 10 lists the TRIZEE design tools used in

the study.

Concept analysis was conducted through interviews with the Production Manager of a wooden furniture industry who identified the challenges faced by restaurants in storing chairs. Therefore, a dual-function furniture concept was implemented to arrange chairs according to the needs and available space. Unused dining chairs can be stacked more compactly or used for other purposes, such as waiting-list chairs. This aligns with the research discussing the importance of dual-function furniture in addressing space constraints and user needs (Gajwani and Rana, 2024). The questionnaire and QFD results indicated that emotional variables are essential for improving space efficiency and avoiding clutter. Large wood scraps can be repurposed as chair components, giving an elegant look to natural wood grains that support appearance and environmental variables. Conclusions from the concept analysis using TRIZEE Design Tools highlight dual functionality and unity to meet customers' emotional, appearance, and environmental needs. Adjusting the seating size, removing the

	Reduce Material	Reduce Energy Intensity	Reduce Toxic Emissions	Increase Recycling	Increase Product Durability	Extend Function & Lifespan	Integrate Life Cycle Principles	Total	Rank
Reduce Material		1	1	0	0	0	0	2	5
Reduce Energy Intensity	0		1	0	0	0	1	2	6
Reduce Toxic Emissions	0	0		0	0	0	0	0	7
Increase Recycling	1	1	1		1	1	1	6	1
Increase Product Durability	1	1	1	0		0	0	3	4
Extend Function & Lifespan	1	1	1	0	1		1	5	2
Integrate Life Cycle Principles	1	1	1	0	1	0		4	3

Fig. 4. Eco-efficiency ranking matrix.

footrest, and adding a backrest will fulfil the customer safety, structure, and functionality requirements.

3.4. Design alternatives

Based on the results of the TRIZEE design tools, the design process yielded two alternatives, as shown in Figs. 5 and 6.

Customers preferred design alternative 002 because of its elegant and waste-efficient design. The industry also highlighted that alternative 002 has a greater potential for utilizing wood waste than alternative 001. However, owing to safety concerns, they advised against using processed waste materials for chair legs, whereas solid joint-free wood for legs was deemed acceptable. This aligns with a study by Nurohim *et al.* (2024), who examined the utilization of teak wood waste combined with iron materials in the design of terrace chairs featuring geometric decorative patterns. The results indicated that this combination not only enhanced the aesthetic

value of the product but also reinforced the structure of the chair, particularly the legs, which incorporated iron components to ensure stability and user safety. This aligns with consumer preferences for elegant and waste-efficient designs, as well as the focus of the industry on safety by avoiding the use of processed waste materials in primary structural components, such as chair legs.

Figs. 7–9 show the detailed dimensions of alternative design 002.

3.5. Waste reduction percentage

After design planning, the next step was to calculate the volume of materials to be used, including wood waste and solid wood. This calculation ensures the optimal material utilization, supporting efficiency, and sustainability of the production process by accurately determining the amount of wood waste that can be integrated without compromising structural integrity and user safety. The industry can minimize material waste while main-

Table 10. TRIZEE design tools

No	Concept & part element	Eco-efficiency element	Description	Triz principle	Description	Technical response
1.	Dual-function	Reduce material	Efficient use of resources	#22 Blessing in disguise	Reducing material use	Natural wood material
		Extend function and lifespan	Adding chair functions	#5 Merging	Combining one product into two functions	Product innovation
				#6 Universality	Making products with multiple functions	Precise and efficient design
2.	Unity	Increase recycling	Combining wood waste to complete components	#22 Blessing in disguise	Optimizing resource use by utilizing wood waste	Natural wood material, precise design
		Integrate life cycle principles	Considering material and waste sustainability			
3.	Seat Size	Extend product durability	Designing according to human body size	#9 Preliminary anti-action	Preventing unwanted issues, such as breakage	Ergonomic dimensions
4.	Removal of footrest and addition of backrest	Reduce material	Using resources minimally	#2 Taking out	Removing unnecessary parts and selecting needed parts	Precise and efficient design, connection construction

TRIZEE: theory of solving problems inventively, eco-efficiency.

**Fig. 5.** Design alternative 001.

taining product quality. The material requirements for the products are listed in Table 11.

The prototype production process successfully utilized waste material to create a safe, space-efficient, comfortable, and aesthetically pleasing product. Design alternative 002 utilized 48% large wood waste for the seat and

backrest, with chair legs made from solid wood for strength. These results are similar to those of the study done by Kusumaningrum *et al.* (2022), that explored the utilization of solid wood waste in the design of dining chairs. The wood waste was processed using lamination techniques to create chair components such as the seat



Fig. 6. Design alternative 002.

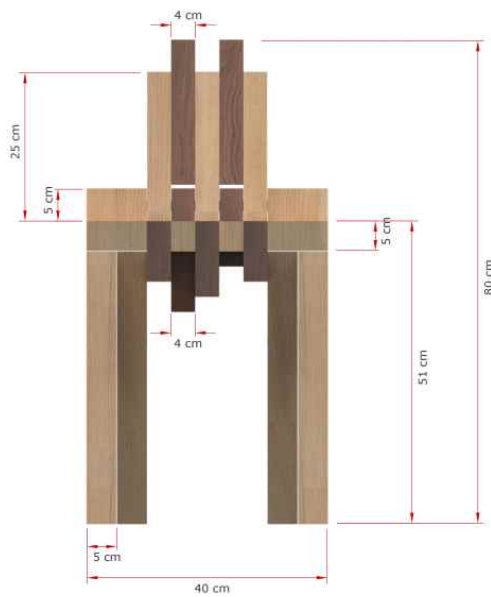


Fig. 7. Front view.

and backrest. However, the main structural parts, like the chair legs, were still made of solid, joint-free wood to ensure strength and safety. This process effectively reduced large wood waste, although it still generated residual small pieces and sawdust.

4. CONCLUSIONS

This study successfully integrated QFD and TRIZEE to optimize wood waste utilization in the design of restaurant dining chairs. By incorporating customer

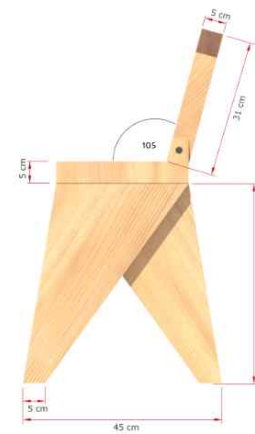


Fig. 8. Side view.

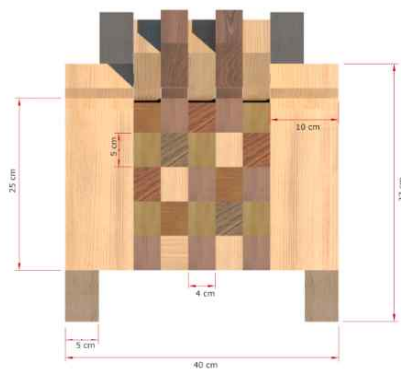


Fig. 9. Top view.

requirements and eco-efficiency principles, the resulting design balances functionality, safety, aesthetics, and

Table 11. Waste reduction

Part name	Unit (Pcs)	Size (m)			Volume m ³
		p	L	t	
Legs	2	0.45	0.25	0.05	0.011
Non-waste					0.011
Middle	25	0.05	0.04	0.10	0.005
Side	2	0.25	0.10	0.05	0.002
Backrest	4	0.31	0.04	0.05	0.002
Clamp	2	0.03	0.14	0.05	0.0004
Waste					0.010
Total					0.021

sustainability.

The preferred design, which utilized 48% large-dimension wood scraps for seat and backrest components, demonstrated that waste materials can be transformed into marketable and structurally sound furniture. To ensure strength and safety, solid wood was retained for critical components such as chair legs.

This innovation offers a promising solution for reducing wood waste while meeting the market demand, particularly in areas such as Semarang, which has a dense restaurant industry and is close to major furniture production centers. Moreover, it contributes to forest conservation by minimizing the need for new wood-harvesting methods and reducing the carbon emissions associated with waste burning.

This study highlights the effectiveness of integrating sustainable design methodologies for circular economy practices in the furniture sector. However, further research is recommended to assess mass production feasibility, market acceptance, and environmental impact through life cycle assessment and cost-benefit analysis. Future studies could also explore the use of alternative wood species to expand material applicability and optimize design outcomes.

CONFLICT of INTEREST

No potential conflict of interest relevant to this article was reported.

ACKNOWLEDGMENT

This research was supported by a grant from Diponegoro University through the ‘International Scientific Publication 2025’ program, under contract number 222-577/UN7.D2/PP/IV/2025.

REFERENCES

- Akao, Y. 2014. The method for motivation by quality function deployment (QFD). *Nang Yan Business Journal* 1(1): 1-9.
- Azhari, M.A.A., Wahyuning, C.S., Irianti, L. 2015. Rancangan produk sepatu olahraga multifungsi menggunakan metode quality function deployment (QFD). *Jurnal Online Institut Teknologi Nasional* 3(4): 241-252.
- Badan Pusat Statistik. 2024. Jumlah restoran/rumah makan menurut kabupaten/kota di provinsi Jawa Tengah 2024. <https://jateng.bps.go.id/indicator/16/119/1/jumlah-restoran-rumah-makan-menurut-kabupaten-kota-di-provinsi-jawa-tengah.html>
- Chaturvedi, P., Kulshreshtha, K., Tripathi, V., Agnihotri, D. 2024. Investigating the impact of restaurants’ sustainable practices on consumers’ satisfaction and revisit intentions: A study on leading green restaurants. *Asia-Pacific Journal of Business Administration* 16(1): 41-62.
- Chen, Y., Wenwen, S. 2023. R&D strategy study of customized furniture with film-laminated wood-based panels on an analytic hierarchy process/quality function deployment integration approach. *BioResources* 18(4): 8249-8263.
- Daian, G., Ozarska, B. 2009. Wood waste management

- practices and strategies to increase sustainability standards in the Australian wooden furniture manufacturing sector. *Journal of Cleaner Production* 17(17): 1594-1602.
- Dodi Sukma, R.A., Hardianto, R., Heleni, F. 2021. Analisa tingkat kepuasan mahasiswa terhadap perkuliahan daring pada era pandemi COVID-19. *ZONAsi: Jurnal Sistem Informasi* 3(2): 130-142.
- Ekmekci, I., Nebati, E.E. 2019. Triz methodology and applications. *Procedia Computer Science* 158: 303-315.
- Gajwani, N., Rana, D.P. 2024. Optimizing residential spaces: The role of multifunctional furniture in enhancing functionality. *Housing & Human Settlement Planning* 10(1): 32-46.
- Gilbert, G.E., Prion, S. 2016. Making sense of methods and measurement: Lawshe's content validity index. *Clinical Simulation in Nursing* 12(12): 530-531.
- Grabiec, A.M., Łacka, A., Wiza, W. 2022. Material, functional, and aesthetic solutions for urban furniture in public spaces. *Sustainability* 14(23): 16211.
- Hendrawan, A.K., Hartomo. 2019. Penerapan value engineering pada pengembangan produk sepatu running artikel Alfieri untuk efisiensi biaya material di PT.Mustika Dharmajaya Sidoarjo Jawa Timur. *Edusaintek* 3: 95-103.
- Homeprep. 2023. 5 Material furniture yang perlu kamu ketahui. https://www.homprep.com/id/post/5-material-furniture?utm_source=chatgpt.com
- Ichimura, M., Nam, S., Bonjour, S., Rankine, H., Carisma, B., Qiu, Y., Khruachotikul, R. 2009. Eco-efficiency Indicators: Measuring Resource-use Efficiency and the Impact of Economic Activities on the Environment. *Economic and Social Commission for Asia and the Pacific (ESCAP)*, Bangkok, Thailand.
- Irwansyah, I. 2019. Tinjauan antropometri kursi dan meja makan pada restoran 4 fingers crispy chicken. *Waca Cipta Ruang: Jurnal Ilmiah Desain Interior* 5(2): 373-378.
- Jahan, I., Shahriar Hossain M, Aayaz, R. 2024. Optimizing small spaces: A comprehensive study on interior design challenges, perceptual experiences, and innovative solutions. In: *Khulna, Bangladesh, Proceedings of the 7th International Conference on Civil Engineering for Sustainable Development (ICCESD 2024)*.
- Kementrian Perindustrian Republik Indonesia. 2020. IKMA kemenperin bangun material center di jepara. <https://kemenperin.go.id/artikel/21442/IKMA-Kemenperin-Bangun-Material-Center-di-Jepara>
- Kementrian Perindustrian Republik Indonesia. 2021. Tumbuh 8 persen, industri furnitur tangguh hadapi dampak pandemi. <https://kemenperin.go.id/artikel/22793/Tumbuh-8-Persen%2C-Industri-Furnitur-Tangguh-Hadapi-Dampak-Pandemi>
- Kuang, F.C., Wu, Z.H., Liu, X. 2013. A study on furniture innovative theory based on QFD and TRIZ. *Advanced Materials Research* 753-755: 1437-1441.
- Kurniawan, B.K. 2022. Peran ergonomi pada furnitur. https://binus.ac.id/malang/interior/2022/06/28/peran-ergonomi-pada-furnitur/?utm_source=chatgpt.com
- Kusumaningrum, N., Ernawati, T., Fariz, N., Junianto, A.B., Anshory, B.J. 2022. Pemanfaatan limbah kayu dalam perancangan kursi makan pada perumahan kota Podomoro Tenjo. *Ars: Jurnal Seni Rupa Dan Desain* 25(1): 59-70.
- Levy, P.S., Lemeshow, S. 2008. Simple Random Sampling. In: *Sampling of Populations: Methods and Applications*. 4th ed, Ed. by Levy, P.S. and Lemeshow, S. John Wiley & Sons, Hoboken, NJ, USA.
- Li, Y., Xiong, X., Qu, M. 2023. Research on the whole life cycle of a furniture design and development system based on sustainable design theory. *Sustainability* 15(18): 13928.
- Lyu, J., Chen, R., Yang, L., Wang, J., Chen, M. 2022.

- Applying a hybrid kano/quality function deployment integration approach to wood desk designs for open-plan offices. *Forests* 13(11): 1825.
- Maier, D. 2023. A review of the environmental benefits of using wood waste and magnesium oxychloride cement as a composite building material. *Materials* 16(5): 1944.
- Nugroho, W.D., Na'iem, M., Lukmandaru, G., Widiyatno, Feriawan, Y., Prastiwi, F.W., Wibowo, A., Puspitasari, D. 2024. Physical and mechanical properties of 20-year-old clonal teak trees in Ngawi, East Java, Indonesia. *Journal of the Korean Wood Science and Technology* 52(5): 459-472.
- Nurohim, T., Wibowo, D.D., Susila, D.A. 2024. Use of dutch teak wood waste combined with iron material in the design of geometric motif porch chairs as a decorative element. *Journal of Sciencetech Research and Development* 6(1): 1661-1672.
- Owoyemi, J.M., Zakariya, H.O., Elegbede, I.O. 2016. Sustainable wood waste management in Nigeria. *Environmental & Socio-Economic Studies* 4(3): 1-9.
- Prima, F., Vella, V., Lusi, S., Hilma Raimona, Z. 2020. Redesign of breastfeeding chair for nursery room. *Malaysian Journal of Public Health Medicine* 20(Specialissue1): 64-71.
- Puspitasari, W.D., Febrinita, F. 2021. Pengujian validasi isi (content validity) angket persepsi mahasiswa terhadap pembelajaran daring matakuliah matematika komputasi. *Journal Focus Action of Research Mathematic (Factor M)* 4(1): 77-90.
- Sakinah, S., Fauzi, M. 2019. Perancangan kursi yang dipadupadankan dengan gaya Scandinavian (Xotic chair). In: Bandung, Indonesia, Prosiding Seminar Nasional Desain Dan Arsitektur (SENADA), pp. 664-671.
- Sari, D.P., Hartini, S., Azzahra, F., Arsiwi, P., Prayoga, R.G. 2024a. Modular-based multifunctional product design made from furniture waste toward the circular economy: Case in Indonesia. *Management Systems in Production Engineering* 32(3): 303-316.
- Sari, D.P., Hartini, S., Azzahra, F., Hamdi, M., Arsiwi, P. 2024b. Designing a bedside table of wood furniture waste based on TRIZEE methodology. *Production Engineering Archives* 30(4): 551-564.
- Savero, A.M., Wahyudi, I., Rahayu, I.S., Yuniarti, A.D., Ishiguri, F. 2020. Investigating the anatomical and physical-mechanical properties of the 8-year-old superior teakwood planted in Muna Island, Indonesia. *Journal of the Korean Wood Science and Technology* 48(5): 618-630.
- Seftianingsih, D.K. 2018. Pengenalan berbagai jenis kayu solid dan konstruksinya untuk furniture kayu. *Jurnal Kemadha* 8(1): 1-14.
- Sembiring, A.Y. 2024. Pemanfaatan Sisa Limbah Produksi Kayu Dengan Menggunakan Metode *Green Productivity* Pada UD Sembiring Deli Tua. Universitas Medan Area, Sumatera Utara, Indonesia.
- Setiawan, D., Hidayat, A., Supriyadi, S., Lestari, W. 2023. Environmental ethics policy in Jepara: Optimization of handicraft designs from wood waste in the furniture industry. *Journal of the Korean Wood Science and Technology* 51(5): 392-409.
- Sheng, I.L.S., Kok-Soo, T. 2010. Eco-efficient product design using theory of inventive problem solving (triz) principles. *American Journal of Applied Sciences* 7(6): 852-858.
- Sudiryanto, G., Suharto, S. 2020. Analisa jenis limbah kayu di Jepara. *DISPROTEK* 11(1): 47-53.
- Sugandini, D. 2020. Perilaku konsumen pro-lingkungan. https://www.researchgate.net/profile/Dyah-Sugandini/publication/340898780_PERILAKU_KONSUMEN_PRO-LINGKUNGAN/links/5ea2fba6458515ec3a032ca9/PERILAKU-KONSUMEN-PRO-LINGKUNGAN.pdf
- Sugiyono. 2017. *Metode Penelitian & Pengembangan R&D*. Alfabeta, Bandung, Indonesia.
- Suprptini. 2002. Pengaruh limbah industri terhadap lingkungan di Indonesia. *Media Penelitian dan*

- Pengembangan Kesehatan 12(2): 10-19.
- Suratman, A. 2013. The application of quality function deployment (QFD) for quality of indoor Rattan chairs' product design for European market (study at the center of rattan furniture industry in Sukoharjo Regency). In: Surakarta, Indonesia, Proceeding Seminar Nasional dan Call for Papers Sancall 2013, pp. 439-457.
- Suseno, S., Huvat, T.T.T. 2019. Perancangan alat panggang otomatis menggunakan metode QFD (quality function deployment). Jurnal Teknologi 12(2): 123-129.
- Sutapa, J.P.G., Lukmandaru, G., Sunarta, S., Pujiarti, R., Irawati, D., Arisandi, R., Dwiyanra, R., Nurullah, R.D., Priyambodo, R.D. 2024. Conversion of shoot waste of fast-growing teak into activated carbon and its adsorption properties. Journal of the Korean Wood Science and Technology 52(5): 488-503.
- The Works of Genrich Altshuller. 2023. 40 TRIZ principles. https://www.triz40.com/aff_Principles_TRIZ.php
- Wiśniewska-Sałek, A. 2021. Managing a sustainable supply chain: Statistical analysis of natural resources in the furniture industry. Management Systems in Production Engineering 29(3): 227-234.
- World Business Council for Sustainable Development [WBCSD]. 2006. Eco-efficiency learning module. <https://www.wbcd.org/Projects/Education/Resources/Eco-efficiency-Learning-Module>
- Xu, J., Xia, C. 2023. Application of quality function deployment and theory of inventive problem solving in the human-pet shared furniture design process. In: Xi'an, China, 2023 International Conference on Culture-Oriented Science and Technology, pp. 61-66.
- Yusoff, M.S.B. 2019. ABC of content validation and content validity index calculation. Education in Medicine Journal 11(2): 49-54.